

## Chapter 6 – Annual Worth Analysis

INEN 303  
Sergiy Butenko  
Industrial & Systems Engineering  
Texas A&M University

## Chapter 6 – Annual Worth Analysis

- Advantages and Uses
- Calculation of Capital Recovery and AW Values
- Evaluating Alternatives by Annual Worth Analysis
- Annual-Worth of a Permanent Investment

## Advantages and Uses

- Ideal approach for comparing alternatives with different lives **under LCM assumptions**
- *AW value has to be calculated for only one life cycle*
- *LCM comparison is implicit as,*  
$$AW_{LCM} = AW_{Life}$$
- Popular and easily understood
- Results are reported in \$/time period

## Capital Recovery and AW Value

- **Capital Recovery** is the **equivalent annual cost** of obtaining the asset plus the salvage
- CR is a function of {P, SV, i%, and n }
- AW is comprised of two components: capital recovery for the initial investment P at a stated interest rate (MARR) and the equivalent annual amount A

- An alternative usually has the following cash flow estimates:

- **Initial Investment (P)** – the total first cost of all assets and services required to initiate the alternative.
- **Salvage Value (SV)** – the terminal estimated value of assets at the end of their useful life.
- **Annual Amount (A)** – the equivalent annual amount; typically this is the annual operating cost (AOC).

- Assume P, SV and A are just the magnitudes, to find CR:

- **Method I : Compute AW of the original cost and add the AW of the salvage value**  
$$CR = - P(A|P, i, n) + SV(A|F, i, n)$$

- **Method II : Add the present worth of the salvage value to the original cost, then compute the annual worth of the sum.**  
$$CR = [- P + SV(P|F, i, n)] (A|P, i, n)$$

$$AW = CR - A \text{ (Note the difference from the book)}$$

- Example 6.1: A contractor purchased a used crane for \$11,000. His operating cost will be \$2700 per year, and he expects to sell it for \$5000 five years from now. What is the equivalent annual worth of the crane at an interest rate of 10% ?

**Solution:**

$$\begin{aligned}
 CR &= -11,000(A/P, 10\%, 5) + 5000(A/F, 10\%, 5) \\
 AW &= -11,000(A/P, 10\%, 5) + 5000(A/F, 10\%, 5) - 2700 \\
 &= -11,000(.2638) + 5000(.1638) - 2700 \\
 &= -\$4782.8
 \end{aligned}$$

- Example 6.2: Calculate the AW for the following cash flow. Assume the MARR is 12% per year

	Year	Amount
Initial investment	0	8 million
Initial investment	1	5 million
Annual operating cost	1-8	0.9 million
Salvage value	8	0.5 million

First find the capital recovery (CR)

Method I:

$$\begin{aligned}
 CR &= [-8.0 - 5.0(P/F, 12\%, 1)](A/P, 12\%, 8) + 0.5(A/F, 12\%, 8) \\
 &= [-8.0 - 5.0*(.8929)](.2013) + 0.5*(.0813) \\
 &= \$-2.47 \text{ million}
 \end{aligned}$$

Method II:

$$\begin{aligned}
 CR &= [-8.0 - 5.0(P/F, 12\%, 1) + 0.5(P/F, 12\%, 8)](A/P, 12\%, 8) \\
 &= [-8.0 - 5.0*(.8929) + 0.5*(.4039)](.2013) \\
 &= \$-2.47 \text{ million}
 \end{aligned}$$

$$\begin{aligned}
 \rightarrow AW &= CR - A \\
 &= -2.47 - 0.9 = \$-3.37 \text{ million}
 \end{aligned}$$

## Evaluating Alternatives by AW Analysis

- For mutually exclusive alternatives, calculate AW over one life cycle at the MARR
- One alternative:  $AW \geq 0$ , MARR is met or exceeded
- Two or more alternatives: Choose the alternative with numerically largest AW value
- Note that you are making a comparison over LCM to ensure equal service
- Your calculations are simplified since AW over LCM is the same as AW over life cycle

- Example 6.3: The following costs are estimated for two equal-service tomato-peeling machines to be evaluated by a canning plant manager.

	Machine A	Machine B
First Cost, \$	26,000	36,000
Annual maintenance cost, \$	800	300
Annual labor cost, \$	11,000	7,000
Extra annual income taxes, \$	-	2,600
Salvage value, \$	2,000	3,000
Life, years	6	10

If the minimum required rate of return is 15% per year, help the manager decide which machine to select.

■ **Solution:**

Machine A:

$$\begin{aligned} AW_A &= -26,000(A/P, 15\%, 6) + 2,000 (A/F, 15\%, 6) - 11,800 \\ &= -26,000*(.26424) + 2,000*(.11424) - 11,800 \\ &= \$-18,442 \end{aligned}$$

Machine B:

$$\begin{aligned} AW_B &= -36,000(A/P, 15\%, 10) + 3,000 (A/F, 15\%, 10) - 9,900 \\ &= -36,000*(.19925) + 3,000*(.04925) - 9,900 \\ &= \$-16,925 \end{aligned}$$

Select machine B since  $AW_B > AW_A$ .

- Example 6.4: Assume the company in previous example is planning to exit the tomato canning business in 4 years. At that time, the company expects to sell machine A for \$12,000 or machine B for \$15,000. All other costs are expected to remain the same. Which machine should the company purchase under these conditions?

NOTE:

This is a study period problem. So we have considered all cash flows only for the study period (4 years).

■ **Solution:**

$$\begin{aligned} AW_A &= -26,000(A/P, 15\%, 4) + 12,000 (A/F, 15\%, 4) - 11,800 \\ &= -26,000*(.35027) + 12,000*(.20027) - 11,800 \\ &= \$-18,504 \end{aligned}$$

$$\begin{aligned} AW_B &= -36,000(A/P, 15\%, 4) + 15,000 (A/F, 15\%, 4) - 9,900 \\ &= -36,000*(.35027) + 15,000*(.20027) - 9,900 \\ &= \$-19,506 \end{aligned}$$

Select machine A as  $AW_A > AW_B$ .

■ **Example 6.5:**

- A public utility is trying to decide between two different sizes of pipe for a new water main. A 250-mm line will have an initial cost of \$40,000, whereas a 300-mm line will cost \$46,000. Since there is more head loss through the 250-mm pipe, the pumping cost for the smaller line is expected to be \$2500 per year more than for the 300-mm line. If the pipes are expected to last for 15 years, which size should be selected if the interest rate is 12% per year? Use an annual-worth analysis.

■ **Solution:**

$$\begin{aligned} AW_{250} &= -40,000(A/P, 12\%, 15) - 2500 \\ &= -\$8,373 \end{aligned}$$

$$\begin{aligned} AW_{300} &= -46,000(A/P, 12\%, 15) \\ &= -\$6,754 \end{aligned}$$

Select the 300 mm pipe

**Reminder: Capitalized Cost (CC)**

- Capitalized Cost (CC) for a uniform series A of end-of-period cash flows:

$$P=A(P/A, i, n)=A[(1+i)^n - 1]/[i(1+i)^n] = A \left[ \frac{1 - \frac{1}{(1+i)^n}}{i} \right]$$

$$\rightarrow \lim_{n \rightarrow \infty} A \left[ \frac{1 - \frac{1}{(1+i)^n}}{i} \right] = A / i$$

Now, we have:  $CC = A/i$   
Also,  $A = CC(i)$

## Annual-Worth of a Permanent Investment

If an investment has infinite life, it is called a **perpetual (permanent) investment**. If  $P$  is the present worth of the cost of that investment, then  $AW$  is  $P$  times  $i$ .

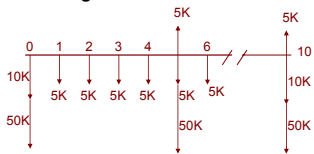
$$AW = P \cdot i$$

## Example 6.6:

Two alternatives are considered for covering a football field. The first is to plant natural grass and the second is to install AstroTurf. Interest rate is 10%. Cost structure for each alternative is given below.

### Alternative I:

Natural Grass - Replanting will be required each 10 years at a cost of \$10,000. Annual cost for maintenance is \$5,000. Equipment must be purchased for \$50,000 which will be replaced after 5 years with a salvage value of \$5,000



### Alternative II:

AstroTurf - Installing AstroTurf cost \$150,000 and it is expected to last indefinitely. Annual maintenance cost is expected to be \$5,000

### Solution:

AW of alt. A

Cycle = 10 years

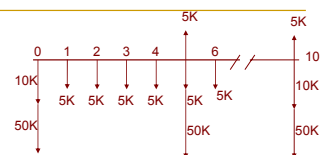
Planting:  $-10,000 (A|P, .10, 10) = \$-1,628$

1<sup>st</sup> Set Equipment (first 5 years):

$[-50,000 + 5,000(P|F, .10, 5)] (A|P, .10, 10) = \$-7,632$

2<sup>nd</sup> Set of Equipment (second 5 years):

$\{[-50,000 + 5,000(P|F, .10, 5)] (P|F, .10, 5)\} (A|P, .10, 10) = \$-4,739$



AW of Alternative A, continued

Maintenance :  $-5,000$  annually

Total :  $-1,628 - 7,632 - 4,739 - 5,000 = \$-18,999$

### AW of Alternative B:

(AstroTurf - Installing AstroTurf cost \$150,000 and it is expected to last indefinitely. Annual maintenance cost is expected to be \$5,000)

Annual Cost of Installation :  $-150,000 (.10) = \$-15,000$

Maintenance: \$-5,000 annually

Total :  $-15,000 - 5,000 = \$-20,000$

→ Choose A

- Example 6.7: Compare the following proposals to maintain a canal. Use interest rate 5%.

### Proposal A (Buying Dredging Machine)

First Cost, \$	65,000
Annual maintenance cost, \$	32,000
Salvage value, \$	7,000
Life, years	10

### Proposal B (Concrete Lining)

Initial cost, \$	650,000
Annual maintenance cost, \$	1,000
Lining repairs every 5 years, \$	1,800
Life, years	permanent

### Solution:

$$AW_A = -65,000(A/P, 5\%, 10) + 7,000(A/F, 5\%, 10) - 32,000 = \$-39,861$$

$$AW_B = -650,000(0.05) - 1,000 - 1,800(A/F, 5\%, 5) = \$-33,826$$

Choose proposal B.

### Example 6.16

- The cash flow associated with a project having an infinite life is \$-100,000 now, \$-30,000 each year, and an additional \$-50,000 every 5 years beginning 5 years from now. Determine its perpetual equivalent annual worth at an interest rate of 20% per year.

### Solution

$$AW = -100,000(0.20) - 30,000 - 50,000(A/F, 20\%, 5) = \$-56,719 \text{ per year}$$

### Example 6.17

- A philanthropist working to set up a permanent endowment wants to deposit a uniform amount of money each year, starting now and for 10 more (11 deposits), so that \$10 million per year will be available for research related to planetary colonization. If the first \$10 million grant is to be awarded 11 years from now, what is the size of the uniform donations, if the fund will generate income at a rate of 15% per year?

### Solution

First find P in year 10 for the \$10 million annual amounts and then use the A/F factor to find A:

$$P_{10} = -10/0.15 = -\$66.667 \text{ million}$$

$$A = -66.667(A/F, 15\%, 11) = -\$2,738,000 \text{ per deposit}$$

### Example 6.18

- The costs associated with a certain robotic arm are \$40,000 now and \$24,000 per year, with a \$6000 salvage value after 3 years. Determine the perpetual equivalent annual worth of the robot at an interest rate of 20% per year.

### Solution

The perpetual uniform annual worth is the AW for one life cycle:

$$\begin{aligned} AW &= -40,000(A/P, 20\%, 3) - 24,000 \\ &\quad + 6000(A/F, 20\%, 3) = \$-41,341 \end{aligned}$$